Welcome to ICN's accessing resources seminar Peter McLean Development Impacts Pty Ltd

2013 FORMULA 1 ROLEX AUSTRALIAN GRAND PRIX Wednesday 13 March 2013, 1.00pm – 6.30pm

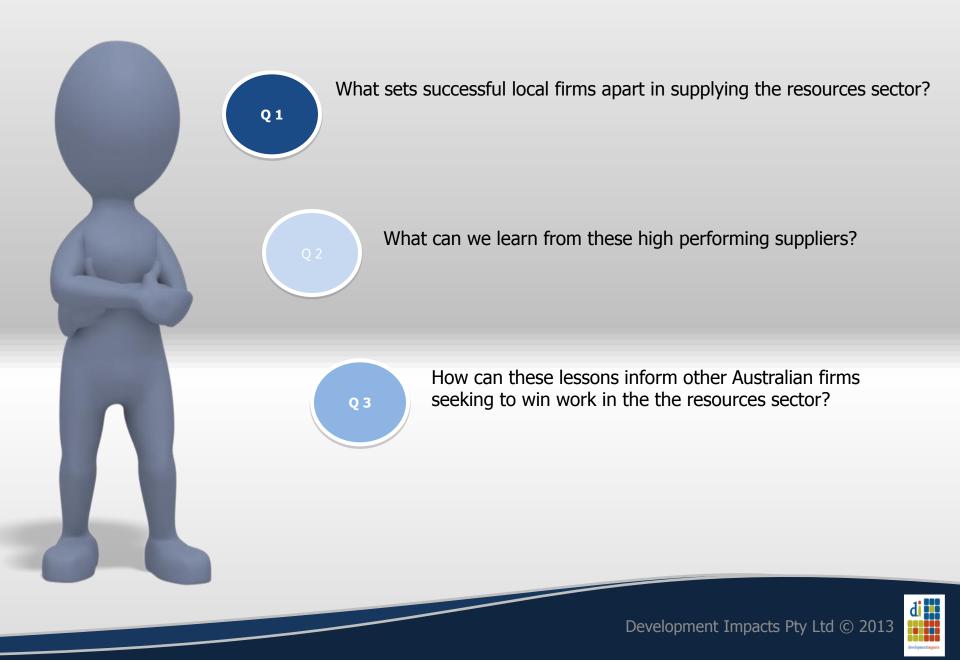






Best Practice Early Engagement What works?

Peter McLean - Development Impacts Pty Ltd www.devimp.com





The Department of Industry Innovation Science Research & Tertiary Education engaged Development Impacts to examine current best practice approaches & strategies used by those Australian SMEs that are successfully supplying into the resources sector

and to

determine how these companies engage with and meet the needs of the project proponents and EPCMs



Best Practice

Actions & Commercial Strategies that **substantially increase** an SMEs **likelihood of repeatedly winning work** in the resources sector



SMES

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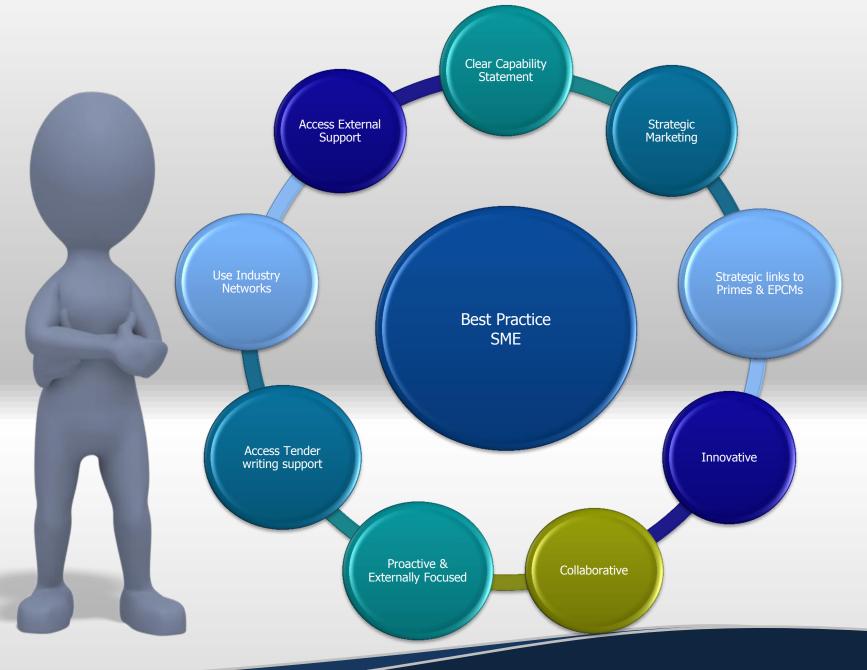
ICN & Industry Support

Major Project **Proponents**

Best Practice SMESs are on par or outperforming against expectations when it comes to...

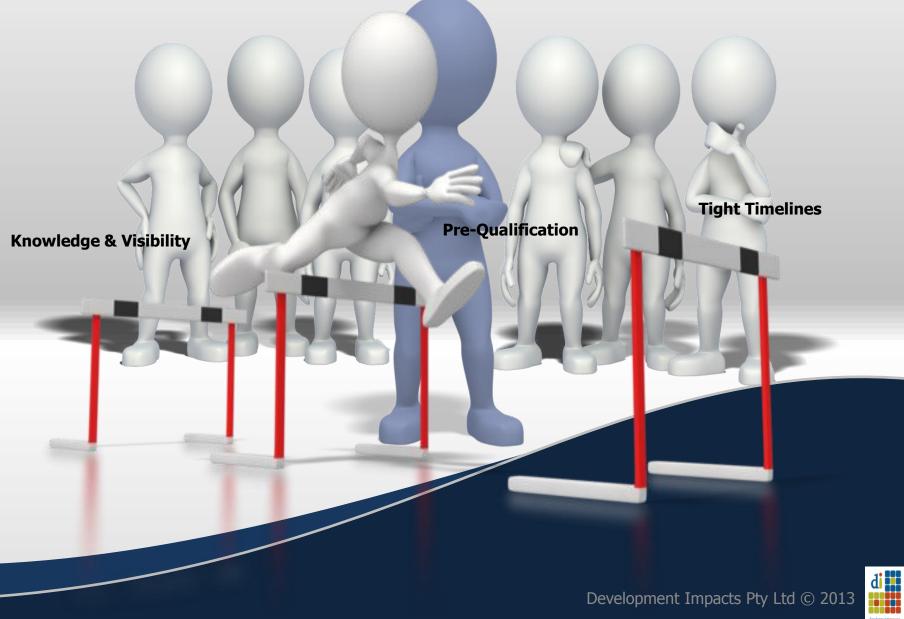
| On Time/ On Budget | | Financial Capability | |
|----------------------|--------|----------------------------------|---|
| Price | *. c.7 | Risk Management | |
| Capacity to Deliver | | Tender Preparation Capability | |
| Superior Quality | | Contract/Project Management | |
| Superior Flexibility | | Effective Marketing | X |
| Superior Variety | ×. | Effective Customer Service | |
| Superior Design | | After Sales Service | X |
| QA Systems | | Innovation | X |
| Reliability | X | Deliver work on time | X |
| Technical Capability | ×. | Focus on niche markets | |
| Prior Experience | X | Environmental Management | |







Challenges, even with Best Practice!



"There is continuous need for business improvement. The rules are always changing and while our company may have best practice status today, if we are not careful about changing project requirements, we can be easily downgraded"

"Trust is really important so networking and relationship building are key"



"Innovation for us is about how we do things"



Continuous Improvement

Access Support

Innovation & Diversification

Align Commercial Skills

Nurture Strategic Leadership Skills

Build Strategic Networks & Alliances

Create Sound Financial Model & Risk Profile

Optimise Business Structures & Systems

Keep up to date with Regulatory Environment



Research & Development

Industry Accreditation

Staff Training

Industry Benchmarking

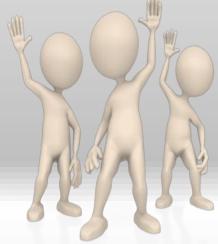
Focus on Internal Management & Cost Control

Avoid reactive & short term approaches

Best Practice



"We need to be persistent. A lot of SMEs don't have the systems or the culture, as the people who own them usually run them. These owners do not necessarily have the skills. They need to stand back and let people who know what they are doing do the work. They need expertise in managing the risk and the commercial realities if they are to compete with overseas companies"



"The advantage that we have as an Australian SME is that we understand the regulatory environment and what it takes to operate within it."



Questions

Development Impacts Pty Ltd *Creating Capacity Through Strategic Collaboration*

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